WATER FOUNDATION

DECEMBER 31, 2022

INDEPENDENT AUDITORS' REPORT AND FINANCIAL STATEMENTS



Independent Auditors' Report and Financial Statements

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A Century Strong

Independent Auditors' Report

THE BOARD OF DIRECTORS WATER FOUNDATION Sacramento, California

Opinion

We have audited the financial statements of the **WATER FOUNDATION** (the Foundation), which comprise the statement of financial position as of December 31, 2022, the related statements of activities and changes in net assets, functional expenses and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Foundation as of December 31, 2022, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Foundation and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America; and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation's ability to continue as a going concern for one year from the date of this report.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Report on Summarized Comparative Information

We have previously audited the Foundation's 2021 financial statements, and we expressed an unmodified audit opinion on those audited financial statements in our report dated May 25, 2022. In our opinion, the summarized comparative information presented herein as of and for the year ended December 31, 2021, is consistent, in all material respects, with the audited financial statements from which it has been derived.

Hood & Strong LLP

San Francisco, California May 15, 2023

Statement of Financial Position

December 31, 2022 (with comparative totals for 2021)	2022	2021
Assets		
Cash and cash equivalents	\$ 21,807,089	\$ 18,261,831
Grants receivable	8,233,101	5,318,096
Prepaid expenses and other assets	307,169	283,601
Fixed assets, net	97,525	168,382
Operating right-of-use leased assets	 697,460	
Total assets	\$ 31,142,344	\$ 24,031,910
Liabilities and Net Assets		
Liabilities:		
Accounts payable and accrued expenses	\$ 347,195	\$ 359,789
Accrued salaries and related expenses	443,327	405,464
Grants payable	165,957	3,026,775
Deferred rent		64,937
Operating lease liability	 707,860	
Total liabilities	1,664,339	3,856,965
Net Assets:		
Without donor restrictions:		
Board designated	2,300,000	2,075,000
Undesignated	 8,514,546	8,804,808
Total without restrictions	10,814,546	10,879,808
With donor restrictions	18,663,459	9,295,137
Total net assets	29,478,005	20,174,945
Total liabilities and net assets	\$ 31,142,344	\$ 24,031,910

Statement of Activities and Changes in Net Assets

Year Ended December 31, 2022 (with comparative totals for 2021)

		Without Donor Restrictions		With Donor Restrictions	Total	2021 Total
Revenue and Support:						
Grants and contributions	\$	3,911,933	\$	21,813,250	\$ 25,725,183	\$ 14,649,347
Interest and dividends		57,709			57,709	30,171
Other income		56,915			56,915	6,201
Net assets released						
from donor restrictions		12,444,928		(12,444,928)	-	-
Total revenues		16,471,485		9,368,322	25,839,807	14,685,719
Expenses:						
Grant programs		15,318,940			15,318,940	10,540,156
Management and general		1,115,690			1,115,690	1,144,774
Development		102,117			102,117	82,355
Total expenses		16,536,747		-	16,536,747	11,767,285
Change in Net Assets Before Other Changes		(65,262)		9,368,322	9,303,060	2,918,434
Other Change in Net Assets Transfer of net assets (Note 10)					_	938,727
Total Change in Net Assets		(65,262)		9,368,322	9,303,060	3,857,161
Net Assets, beginning of year		10,879,808		9,295,137	 20,174,945	 16,317,784
Net Assets, end of year	\$	10,814,546	\$	18,663,459	\$ 29,478,005	\$ 20,174,945

Statement of Functional Expenses

Year Ended December 31, 2022 (with comparative totals for 2021)

	Grant Programs													
		Healthy Watersheds		Healthy Communities	1	ransitioning Strategies	Water Table	W	ater Solutions Fund	Total Grant Programs	lanagement nd General	Development	2022 Total	2021 Total
Grants and contracts Salaries and benefits Facilities and utilities Professional services Depreciation Dues and subscriptions Information technology Office expenses Travel and conferences Events and meetings Business insurance		2,976,824 924,323 104,985 105,234 18,109 8,728 12,663 8,417 19,083 7,268 2,093	\$	2,143,449 862,135 101,272 103,667 17,462 10,777 12,335 8,110 13,736 6,683 1,922 2,245	\$	1,136,284 517,389 51,207 110,561 8,810 4,183 5,845 3,925 8,644 3,254 661	\$ 1,080,247 261,548 19,589 87,227 2,786 1,471 1,977 2,020 8,858 56,107 151	\$	4,102,352 219,622 19,551 113,262 3,359 1,659 2,140 1,384 2,602 983 221	\$ 11,439,156 2,785,017 296,604 519,951 50,526 26,818 34,960 23,856 52,923 74,295 5,048	\$ 814,376 110,239 98,444 19,009 8,188 13,585 8,985 9,232 4,385 2,345 2,345	\$ 82,661 7,678 6,570 1,322 691 855 577 1,024 372 106	\$ 11,439,156 3,682,054 414,521 624,965 70,857 35,697 49,400 33,418 63,179 79,052 7,499	\$ 7,506,787 3,076,301 450,228 454,838 78,095 45,358 47,906 60,872 11,093 8,220 5,987
Fees Board meeting expenses	s	2,834		3,946		1,419	771		816	9,786	3,370 23,532	261	13,417 23,532	2,228 19,372
Total	\$	4,190,561	\$	3,285,494	\$	1,852,182	\$ 1,522,752	\$	4,467,951	\$ 15,318,940	\$ 1,115,690	\$ 102,117	\$ 16,536,747	\$ 11,767,285

Statement of Cash Flows

Year Ended December 31, 2022 (with comparative totals for .	20.	2022	2021
Cash Flows from Operating Activities:			
Change in net assets	\$	9,303,060	\$ 3,857,161
Adjustment to reconcile change in net assets to			
net cash provided by operating activities:			
Depreciation		70,857	78,095
Right-of-use asset amortization		506,627	
Changes in operating assets and liabilities:			
Grants receivable		(2,915,005)	(3,206,135)
Prepaid expenses and other assets		(23,568)	17,291
Accounts payable and accrued expenses		(12,594)	(19,502)
Accrued salaries and related expenses		37,863	99,168
Grants payable		(2,860,818)	510,346
Deferred rent		(64,937)	(1,895)
Operating lease liability		(496,227)	
Net cash provided by operating activities		3,545,258	1,334,529
Change in Cash and Cash Equivalents		3,545,258	1,334,529
Cash and Cash Equivalents, beginning of year		18,261,831	16,927,302
Cash and Cash Equivalents, end of year	\$	21,807,089	\$ 18,261,831
Supplemental Disclosure of Nanash Activities:			
Supplemental Disclosure of Noncash Activities:	¢	584,596	
Cash paid during the year for operating leases Right-of-use assets financed by lease liability	\$ \$	1,204,087	
Right-of-use assets manced by lease hability	Ф	1,204,087	

Notes to the Financial Statements

Note 1 - Organization:

The Water Foundation (the Foundation) and its partners advance lasting solutions to secure safe, clean water for people, restore and sustain freshwater ecosystems, and build climate resilience. As a 501(c)(3) public foundation, the Foundation does this through direct grantmaking, field building, and campaign strategy development. The Foundation coordinates resources and strategy to help nonprofit and community-based organizations accelerate and scale their vital work in water justice, resilient rivers, equitable governance, sustainable groundwater, safe and affordable drinking water, and more. The Foundation mobilizes and supports major funders to invest more and have greater impact on U.S. water policy and systems. The Foundation accomplishes these goals primarily through the Healthy Communities Program, which advances solutions to secure safe drinking water and build climate resilience, both urban and rural; the Healthy Watersheds Program which advances groundwater, river, and forest solutions to protect and restore US watersheds; the Water Table funder collaborative which provides a forum for funders to share knowledge on water issues, and align on strategy and fundraising; and the Water Solutions Fund which pools and aligns philanthropic resources to ensure that the implementation of the Bipartisan Infrastructure Law realizes its full promise by focusing on policy, projects, and power.

Founded in 2011, and serving as an independent foundation since 2017, the Foundation has delivered over \$75 million in new funding to the field.

Note 2 - Summary of Significant Accounting Policies:

a. Basis of Accounting and Presentation

The accompanying financial statements are presented on an accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP). The Foundation reports information regarding its financial position and activities according to two classes of net assets.

Net Assets Without Donor Restrictions - the portion of net assets not subject to time or donor-imposed restrictions that may be expended for any purpose in performing the primary objective of the Foundation. Net assets without donor restrictions may be designated for use by management or the Board of Directors. As of December 31, 2022, the Foundation maintains an operating reserve of \$2,300,000.

Net Assets With Donor Restrictions - the portion of net assets whose use by the Foundation is limited by donor-imposed stipulations that either expire by passage of time or can be fulfilled and removed by actions of the Foundation.

b. Cash and Cash Equivalents

Cash and cash equivalents consist of checking and money market accounts which are readily convertible into cash and have original maturities of three months or less.

Notes to the Financial Statements

c. Grants Receivable

Grants receivables consist primarily of commitments made by individuals and foundations. Long-term receivables are recorded at the present value of their estimated future cash flows. The discounts on those amounts are computed using the market rate applicable in the year in which those promises were made. Grants receivable at year end are expected to be received as follows: \$5,733,101 in 2023, \$1,500,000 in 2024, \$500,000 in 2025, and \$500,000 in 2026.

The Foundation uses the allowance method to account for uncollectible receivables and contributions. The reserve against contributions receivable is based on historical experience and an evaluation of the outstanding receivables at yearend. There was no reserve against contributions receivable as of December 31, 2022.

d. Fixed Assets

Fixed assets are stated at cost. Expenditures for improvements and equipment costing over \$5,000 are capitalized. Donated equipment is stated at the estimated fair market value at the date of donation. Depreciation is computed on a straight-line basis over the lesser of the estimated useful life of the asset (generally three to seven years) or over the lesser of the term of the lease or the estimated useful life of the asset for assets under capital lease. Leasehold improvements are depreciated over the lesser of the term of the lease or the estimated useful life of the improvements. Normal repairs and maintenance are expensed as incurred whereas significant improvements, which materially increase values or extend useful lives, are capitalized and depreciated over the remaining useful lives of the related assets.

e. <u>Leases</u>

Operating lease assets represent the Foundation's right to use an underlying asset during the lease term, and operating lease liabilities represent the Foundation's obligation to make payments arising from the lease. Operating leases are included in operating lease assets and operating lease liabilities on the Statement of Financial Position. The Foundation does not have any financing leases.

Operating lease assets and operating lease liabilities are recognized based on the present value of the future minimum lease payments over the lease term at commencement date. The discount rate used to derive the present value is based on the rate implicit in the lease, or, in the absence of a rate implicit in the lease, the Foundation's incremental borrowing rate. The Foundation accounts for lease and nonlease components as a single lease component. Renewal periods are included in calculating the right of use assets and liabilities when they are reasonably certain of exercise. Lease expense for minimum lease payments is recognized on a straight-line basis over the lease term.

Notes to the Financial Statements

f. <u>Revenue Recognition</u>

Grants and contributions are recognized as support and revenues when they are received or unconditionally pledged. The Foundation reports gifts of cash and other assets as restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the accompanying Statement of Activities and Changes in Net Assets as net assets released from restrictions. In-kind donations are recorded at the estimated fair value at the date of donation.

Certain contributions are reported as support without donor restrictions when the restriction is met in the same period as the contribution is received. Conditional promises to give, that is, those with a measurable performance or other barrier and a right of return, are not recognized until the conditions on which they depend have been met. Conditional contributions collected in advance of meeting the conditions are recorded as deferred revenue.

A portion of the Foundations' revenue is derived from cost-reimbursable state contracts and grants, which are conditioned upon certain performance requirements and/or the incurrence of allowable qualifying expenses. Amounts received are recognized as revenue when the Foundation has incurred expenditures in compliance with specific contract or grant provisions. Amounts received prior to incurring qualifying expenditures are reported as refundable advances in the Statement of Financial Position. The Foundation has been awarded cost-reimbursable grants totaling approximately \$1,997,000 that have not been recognized at December 31, 2022 because qualifying expenditures have not yet been incurred.

g. Grant Award and Grants Payable

Grant expense is recorded when an unconditional promise to give is approved by management. Conditional grants are recognized as grant expense in the period in which the recipient meets the terms of the condition. Grant refunds are recorded as reductions of grant expenses at the time the grants are refunded to the Foundation.

Grants payable represent the present value of grants to be paid in the future. The discount on those amounts is computed using market interest rates applicable in the year in which the grant is approved. Amortization of the discount is included in grant expense. Grants payable of \$165,957 are expected to be paid in 2023.

Notes to the Financial Statements

h. Allocation of Functional Expenses

The Foundation allocates its expenses on a functional basis between its program and support services. Expenses that can be identified with a specific program or support service are allocated directly according to their natural classification. Expenses that are common to several functions are allocated among the program and support services benefited. Those expenses include salaries, benefits and taxes, occupancy costs, professional services, and depreciation. Salaries, benefits, and taxes, as well as occupancy costs and depreciation are allocated based on staff tracking time spent in each program. Professional service expenses are allocated directly to a program or allocated based on staff time if the cost is shared by all programs.

i. Comparative Information

The financial statements include certain prior year summarized comparative information in total, but not disaggregated by net asset class. Such information does not include sufficient detail to constitute a presentation of financial statements in conformity with U.S. GAAP. Accordingly, such information should be read in conjunction with the Foundation's financial statements as of and for the year ended December 31, 2021, from which the summarized information was derived.

j. Use of Estimates

The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

k. Income Taxes

The Foundation is exempt from income taxes under Internal Revenue Code (IRC) Section 501(c)(3) and state income tax under section 23701 of the California Revenue and Taxation Code. However, the Foundation is required to file federal and state information returns.

As of December 31, 2022, management evaluated the Foundation's tax positions and concluded that the Foundation had maintained its tax-exempt status and had taken no uncertain tax positions that require adjustment to the financial statements. Therefore, no provision or liability for income taxes has been included in the financial statements.

Notes to the Financial Statements

1. <u>Recent Accounting Pronouncements</u>

Pronouncement Adopted

In February 2016, the FASB issued Accounting Standards Update (ASU) 2016-02, *Leases (Topic 842)*. Among other things, lessees will be required to recognize the following at the commencement date of all leases not classified as short term: 1) a lease liability, which is a lessee's obligation to make lease payments arising from a lease, measured on a discounted basis; and 2) a right-of-use asset, which represents the lessee's right to use, or control the use of, a specified asset for the lease term. The Foundation adopted the ASU as of January 1, 2022 by recording a right-of-use asset and corresponding lease liability in the amount of \$1,204,087. The Foundation applied a package of practical expedients to its leases that commenced before the adoption date, electing not to reassess the following: (i) whether any expired or existing contracts contain leases; (ii) the lease classification for any expired or existing leases; and (iii) initial direct costs for any existing leases. There was no effect on change in net assets, cash flows or net assets as a result of adopting this standard.

m. Subsequent Events

The Foundation evaluated subsequent events with respect to the financial statements for the year ended December 31, 2022 through May 15, 2023, the date the financial statements were available to be issued and has determined that no adjustments are necessary to the amounts reported in the accompanying financial statements nor have any subsequent events occurred, the nature of which would require disclosure, except as disclosed in Notes 3, 4, 7 and 9.

Note 3 - Fixed Assets:

Property and equipment consisted of the following as of December 31, 2022:

Furniture and fixtures	\$ 269	9,862
Leasehold improvements	170	6,140
Website development	3.	3,209
	171	0 211
T A A A A A		9,211
Less: Accumulated depreciation	(38)	1,686)
Total	\$ 9'	7,525

Depreciation and amortization expense was \$70,857 for the year ended December 31, 2022.

Subsequent to year end, the Foundation's lease for one of its offices ended and all related leasehold improvements and equipment were disposed of.

Notes to the Financial Statements

Note 4 - Line of Credit:

On November 14, 2022, the Foundation entered into a revolving line of credit agreement with a bank for \$2,000,000 with interest of 7% per annum, plus 1% over a specified index. The line of credit is secured by inventory, chattel paper, accounts, equipment, and general intangibles. Accrued interest and principal are due at maturity, November 14, 2024. As of December 31, 2022, there was no outstanding balance on the line of credit. Subsequent to year-end, the Foundation utilized the line of credit for \$40,000 of programmatic expenses.

The Foundation was in compliance with financial and nonfinancial covenants required by the line of credit agreement at December 31, 2022.

Note 5 - Net Assets With Donor Restrictions:

Net assets with donor restrictions consisted of the following as of December 31, 2022:

Purpose restrictions:	
Healthy Communities	\$ 652,357
Healthy Watersheds	1,538,023
Water Table	1,506,782
Water Solutions Fund	8,752,357
Transitioning Strategies	3,313,940
Time restriction	2,900,000

\$ 18,663,459

Net assets with donor restrictions were released from donor restrictions during the year ended December 31, 2022 as follows:

Purpose restrictions accomplished:	
Healthy Communities	\$ 820,641
Healthy Watersheds	2,087,826
Water Table	1,682,008
Water Solutions Fund	4,497,643
Transitioning Strategies	1,356,810
Time restriction	2,000,000
	\$ 12,444,928

Notes to the Financial Statements

Note 6 - Availability of Financial Assets and Liquidity:

The Foundation's financial assets available for general expenditures within one year were as follows as of December 31, 2022:

Financial assets:	
Cash and cash equivalents	\$ 21,807,089
Grants receivable	8,233,101
Total financial assets	30,040,190
Less amounts not available to be used within one year:	
Net assets with donor restrictions	(18,663,459)
Net assets designated by the board	(2,300,000)
Add net assets with restrictions to be met in less than one year	14,760,429
	(6,203,030)
Financial assets available to meet general	
expenditures within one year	\$ 23,837,160

The Foundation manages its liquidity and cash flow requirements by investing its excess cash in money market accounts. Certain financial assets are subject to donor or other contractual restrictions that make them unavailable for general expenditure within one year of the date of the financial statements. The amount of net assets with restrictions to be met in less than one year is the Foundation's estimate that is subject to changes depending on need. The net assets designated as an operating reserve by the Board of Directors, which could be undesignated by the Board of Directors and made available for general operations as needed.

Notes to the Financial Statements

Note 7 - Commitments:

Operating Leases:

The Foundation leases its office space and office equipment under non-cancelable operating lease agreements that expire in various periods through 2024.

Maturities of the operating lease liabilities are as follows:

Year Ending	
December 31,	
2023	\$ 470,708
2024	291,864
Total lease payments	762,572
Less interest	(54,712)
Present value of lease liabilities	\$ 707,860

The weighted average remaining lease term as of December 31, 2022, was approximately 1.6 years. The weighted average discount rate as of December 31, 2022, was 9%.

The Foundation subleases one of its office spaces under a noncancelable operating sublease agreement. Total rent income for the year ended December 31, 2022, on this sublease was \$144,801, and is recorded as a direct offset to facilities and utilities expense in the Statement of Functional Expenses.

The future minimum payments to be received under this sublease as of December 31, 2022, were as follows:

Year Ending December 31,

2023 2024	\$ 157,952 118,464
	\$ 276,416

Notes to the Financial Statements

Consulting Agreements:

The Foundation may incur direct programmatic expenses when that is more efficacious than grantmaking. In these situations, the Foundation conducts research, contracts with consultants or takes other direct efforts in achieving its mission. These charges are recorded as an expense in the period in which services billed were provided. As of December 31, 2022, the estimated future payments on these contracts were approximately \$579,000. Subsequent to year end, the commitment was reduced by approximately \$237,000 through payments and cancelations of contracts.

Note 8 - Employee Benefit Plan:

The Foundation maintains a 403(b) defined contribution plan (the Plan) for its employees. All employees who are at least 21 years of age are eligible to participate and may contribute a portion of their salary to the Plan and receive employer contributions, subject to Internal Revenue Code limitations. The Foundation makes safe harbor matching contributions of up to 5% of eligible gross salary for participants. The Foundation may also make additional discretionary contributions to the Plan, determined annually. For the year ended December 31, 2022, the Foundation made total contributions to the Plan of \$185,661.

Note 9 - Concentration of Credit Risk:

Financial instruments which potentially subject the Foundation to credit risk consist primarily of cash and cash equivalents and contributions receivable.

The Foundation maintains its cash in bank accounts which, at times, may exceed federally insured limits. Approximately \$21,557,000 was uninsured as of December 31, 2022. The Foundation has not experienced any losses in such accounts, and management believes the Foundation is not exposed to any significant credit risk related to cash. Subsequent to year end, the Foundation moved approximately 70% of the uninsured balances into insured accounts.

Grants receivable at year end consisted primarily of unsecured amounts due from four foundations representing approximately 85% of the grants receivable balance.

Contributions are received primarily from foundations. The Foundation received contributions from five contributors that represented approximately 75% of the Foundation's total contributions for 2022.

Notes to the Financial Statements

Note 10 - Fiscal Sponsorship:

In 2021, the Foundation accepted the Water Funders Initiative as a fiscally sponsored project, in anticipation of transferring the work to the Water Table collaborative in 2022. Upon execution of the fiscal sponsor agreement in 2021, \$938,727 of net assets were transferred into the Foundation as part of the fiscal sponsorship. The fiscal sponsorship ended on January 31, 2022. During 2022, the fiscal sponsorship agreement expired, and the assets and operation of the Water Funders Initiative were integrated into the Foundation as part of its Water Table program.